Aim 1: Enabling Greenwich to get active and stay active

Objective 1: Increase communication and raise awareness about the physical activity and sport offer in Greenwich.

Indicator	Action Ensure that cross	Baseline List of items identified	Key Targets Ensure the delivery is achieved with the internal and external	Lead/action owner	Short term up to 12months Medium Term 1- 2.5 years Long term 2.5 - 4 years	Resources	Stakeholders Royal Borough of Greenwich (RRG) Sport	Corporate Ref 1. AHG- A healthier Greenwich 2. ASG- A safer Greenwich 3. GPTGU – Great place to grow up 4. HTEG – Homes through economic growth 5. CGG – Cleaner, greener Greenwich 6. EPA – Economic prosperity for all 7. GPTB – Great place to be 8. SVB – Strong and vibrant borough
1.1	Ensure that cross working partnership is integrated with other service and departmental action plans and how they relate/cross over into physical activity and sport	List of items identified relating to physical activity and sport in Housing, Parks, Transport, Voluntary and Community Sector Action plans	 Ensure the delivery is achieved with the internal and external partners through Children Young People Plan — including Increase awareness of what activities are available to children and families, Looked After Children, and Early Help Local Implementation Plan for Transport(LIP3) — Active travel infrastructure and Active Travel behaviour change i.e. more people walking, cycling and the health benefits associated Parks and Open Spaces — recreation, health and Well Being section encouraging physical activity and sport across all are parks, formal and informal usage Health and Well Being - addressing young people and adult inactivity levels Healthy Weight Action Plan — increase the proportion of journeys made on foot or bicycle consider work towards supporting and enabling people to be more active and less sedentary in their everyday lives Community and Voluntary Sector Action plan — engaging and supporting the community centres to be more proactive and expanding the physical activity and sport offer were possible Housing Strategy — including Greenwich Neighbourhood growth fund for physical activity and sport projects, local physical activity and sport facilities and community champions supporting GGA initiatives Greener Greenwich Strategy — supporting active and sustainable travel options that lead to a healthier, greener lifestyle Cycling Strategy — unlocking the potential of more cycling journeys made more often, even more safely by delivering more and better routes and more and safer cycling 	Greenwich Get Active Partnership Board RBG Sport and Leisure RBG Public Health	Short term: April 2019, review December 2019	Current	Royal Borough of Greenwich (RBG) Sport and Leisure, Children Services, Community Safety, Transportation and Highways, Housing, Public Health, Social Care, Events and Communications Teams, Parks and Open Spaces Healthy Weight Taskforce Voluntary and Community Sector (VCS) Community groups Sports Clubs GGA Network Greenwich Leisure Limited (GLL) Charlton Athletic Community Trust (CACT) Housing Association, Tenants Associations London Sport, National Governing Bodies (NGBs)	HTEG AHG GPTB ASG SVB GPTGU EPA
1.2	Develop a physical activity and sport communication plan, to include targeted marketing campaigns, for specific groups and inactive residents	New	 Creation of new communications plan for Physical Activity and Sport Increased promotion of the health and well-being benefits of being physically active Minimum 4 campaigns per year e.g. This Girl Can, Active and Inclusive, Try A Sport week, Change 4 Life, Our Parks, walking and cycling campaigns RBG website content review and creation of new page(s) 	RBG Sport and Leisure RBG Communities and Environment	Short term: By April 2019	Current	RBG Sport and Leisure. Public Health, Parks, Events, Communications VCS GGA Network, GLL, CACT Housing Associations, community groups National Governing Bodies, London Sport Sports Clubs and voluntary organisations	AHG GPTGU CGG GPTB

1.3	Utilise robust evaluation sources to recommend apps and web-based applications that individuals can use to support increased physical activity and behaviour change	New	 Collate and disseminate evidence from Sport England, London Sport and Public Health England on recommended apps for public, patients and providers Identify opportunities to promote evidence-based apps e.g. GGA leaflets, GGA website 	RBG Public Health RBG Sport and Leisure	Medium term: begin April 2019	Current	RBG Sport and Leisure, Public Health GGA Network London Sport, Sport England Public Health England Health Innovation Network	AHG EPA
1.4	Develop the GGA website as the core of the Council's digital support for people who want to get more active	New	 Maximise website traffic Promote brand awareness Explore open source data and booking facility Strengthen links to Live Well 	RBG Public Health RBG Sport and Leisure	Medium term: from April 2019 to September 2020 (baseline indicators from September 2019)	Current	RBG Sport and Leisure, Public Health, Events and Communications GGA Network London Sport	AHG EPA
1.5	Review and develop GGA website and its content, investigate open data compatibility including the completion of a mapping exercise into existing physical activity and sport opportunities	 Number of providers currently registered 284 Number of opportunities currently listed 1107 	 Increase the promotion of opportunities to be active in Greenwich Increase number of providers to 350+ Consider developments to the website including: Inclusive sport Women and girls Older adults Funding opportunities Workforce development Club Development 	RBG Sport and Leisure RBG Public Health CACT GGL	Short term: By September 2019	Current	RBG Sport and Leisure, Public Health, Parks, VCS, Events, Communications GGA Network, GLL, CACT Housing association, Community groups National Governing Bodies, London Sport Sports Clubs and voluntary organisations	AHG GPTGU CGG
1.6	Review current physical activity and sport networks/steering groups to align with new strategy outcomes. Develop new networks, as required, to help achieve these outcomes.	 Physical Activity Sport Steering group (PASS) Greenwich Get Active Network 	 Develop and reshape current networks where necessary to deliver shared actions Create a new Sport and Physical Activity Network – Develop new Inclusive Sport Network* Increased funding in to the borough to develop new sport and physical activity programmes like Satellite Club Funding, Sport England Small Grants, London Marathon Trust *See Structure and in place by December 2019 	RBG Sport and Leisure RBG Public Health CACT	Short term: By April 2019	Current	RBG Sport and Leisure, Public Health, Parks, VCS, Events, Communications GGA Network, GLL, CACT Housing association, Community groups National Governing Bodies, London Sport Sports Clubs and voluntary organisations	AHG GPTGU EPA
1.7	Increase physical activity and sport presence at RBG events and external partners events to include promotional and signposting opportunities	 1 (Great Get Together) Great Get Together Eltham Lights Up Woolwich Winter Warmer Greenwich Lights On Thamesmead Xmas Sparkle 	 3 to 5 events per year providing taster sessions and information at all New Great Together format for physical activity and sport Series of events in Parks in conjunction with Sport England Families Fund Project Support external partners at a number of events 	RBG Sport and Leisure Public Health	Short term: By December 2019	Current Families Fund Budget	RBG Sport and Leisure, Public Health, Parks, VCS, Events, Communications GGA Network, GLL, CACT Housing Associations Community groups National Governing Bodies, London Sport Sports Clubs and voluntary organisations GLL Sports Development Service CACT	AHG GPTGU GPTB CGG

Aim 1: Enabling Greenwich to get active and stay active

Objective 2: Increase participation rates amongst Greenwich's young people and adults

Indicator	Action	Baseline	Key Targets	Lead/action owner	Timescale	Resources	Stakeholders	Corporate Ref
1.8	Ensure we continue to develop our understanding of what people want to do in regard to physical activity and sport, using national, regional and local insight	Latent demand insight from London Sport and Sport England Families Fund baseline surveys and focus groups	 A series of questions relating to physical activity and sport as part of the Greenwich Resident Survey Community Centre Surveys by GLL* Online Leisure Centre membership and user Surveys On-going insight through Families Fund *Currently underway 	RBG Sport and Leisure RBG Public Health GLL	Short term: by June 2019 February 2019*	Corporate Services for the Residents Survey Current	RBG Sport and Leisure , Public Health, Parks, VCS, Events, Communications GGA Network, GLL, CACT Housing Associations, Community groups National Governing Bodies, London Sport Sports Clubs and voluntary organisations	AHG ASG GPTGU CGG GPTB SVB
1.9	Adopt a targeted approach to delivering sustainable physical activity and sport programmes, focusing on priority communities and groups	New	 25 new activity programmes across the borough, engaging with target groups, including cycling and walking programmes *6 target communities per year in relation to most inactive residents wards Other communities to be targeted in relation to specific areas of need Other targeted groups based on demographics and marketing campaigns Support local Sports Clubs and organisations to deliver a varied programme and increase participation *Currently underway 	RBG Sport and Leisure Public Health	Short term: Begin February 2019 And impact measure Dec 2019	GLL Sports Development Service Current resources Families Fund Budget External funding	RBG Sport and Leisure, Public Health, Parks, VCS, Events, Communications GGA Network, CACT Housing Associations, Community groups National Governing Bodies, London Sport Sports Clubs and voluntary organisations GLL Sports Development Service	AHG ASG GPTGU SVB CGG
1.10	Ensure the physical activity and sport commissioning process is integrated across services	New	 Set-up Physical Activity and Sport Commissioning Advisory Group (PASCAG) Terms of reference agreed Review contracts expiring within the next 12 months 	RBG Sports and Leisure RBG Public Health	Short term: April 2019	Current	RBG Sport and Leisure, Public Health, Children and Young People, Parks, VCS commissioning	AHG ASG GPTGU CGG GPTB SVB
1.11	Deliver the new Sport England Families Fund programme: GGA Families Plus targeted programme	New	 750 families engaged over 3 years Year 1 Targets 100 Year 2 Targets 250 Year 3 Targets 250 Final Year Targets 150 	RBG Sports and Leisure RBG Public Health CACT – delivery co-ordination	Short / Medium and Long term: By 2022	Current	RBG Sport and Leisure , Public Health, Parks, VCS, Events, Communications GGA Network, GLL, CACT Housing Associations, Community groups National Governing Bodies, London Sport Sports Clubs and voluntary organisations	AHG GPTGU EPA
1.12	Investigate the sustainability of London Youth Games (LYG), Mini Marathon, Sportathon events and maintain and increase participation where applicable	 LYG - 288 participants Sportathon - 2000 participants from 63 primary schools Mini Marathon 2018 - 33 primary schools 	 Increase of participants taking part in LYG Increase in new participants taking part Sustain participation at Sportathon and Mini Marathon events 	GLL Sports Development Service	Short term: July 2019	Current GLL Sports Development Service	RBG Sport and Leisure, Parks, VCS, Events, Communication, Early Help, Children Services GLL Community groups National Governing Bodies of sport Sports Clubs and voluntary organisation	AHG GPTGU

1.13	Increase the number of accessible activities and programmes within the GLL contract targeting priority groups	 Concessionary memberships as Dec 2018 Healthwise programme individuals and attendances as Dec 2018 XPLORE individuals and attendance as Dec 2018 GLL Sports Development individuals and attendances as Dec 2018 	 % increase of concessionary memberships overall % increase percentage of memberships of older adults % increase BAME residents, % Increase women participating % increase in participation of those adults with a disability % increase in participation of children and young people 	GLL Public Health	Short term: July 2019* *6 month review on targets	Within existing funding	RBG Sport and Leisure, Public Health GLL Sport Development Service, CACT Housing Associations Community groups Sports Clubs and voluntary organisations London Sport Access Sport	AHG GPTGU ASG SVB
1.14	Utilise existing and new community places and spaces to take part in physical activity and sport: libraries, parks, community centres and adventure play centres	New	 10 new partnerships established with community facilities, venues 10 community venues delivering new physical activity and sport sessions 	RBG Sport and Leisure Public Health	Short term: December 2019	Current GLL Sports Development Service RBG Communities and Environment	RBG Sport and Leisure, Public Health, Parks, VCS, Events, Communications GGA Network, GLL, CACT Housing Associations, Tenants Associations, community groups National Governing Bodies, London Sport Sports Clubs and voluntary organisations Community Centres	AHG GPTGU ASG SVB CG

Aim 2: Improving the health and wellbeing of Greenwich residents

Objective 1: User behaviour change interventions to tackle inactivity amongst under-represented groups in Greenwich

Indicator	Action	Baseline	Key Targets	Lead/action owner	Timescale	Resources	Stakeholders	Corporate Ref
2.1	Communications Plan linked to 1.1 above Promote Live Well and Start Well Greenwich through all available channels, including posters in Children's Centres, TAs, Health Centres, Leisure Centres and Libraries and through social media advertising, and Council communications with residents	Live Well leaflets in Primary Care	 Start Well, Live Well posters in all CCs, libraries, Health Centres and Tenants Halls Targeted social media advertising and posts promoting Live Well throughout the year Live Well features in Greenwich Info and on Council website 	RBG Public Health	Short term: March 2019	Within existing resources Time / Staff	RBG Public Health, Sport and Leisure, Communications, Children's Services CACT GLL Greenwich CCG	AHG
2.2	Train the RBG and wider public health workforce in behaviour change approaches through Make Every Opportunity Count (MEOC)	351 MEOC completers	750 MEOC completers	RBG Public Health	Short term: March 2019	Within existing resources	RBG Public Health Greenwich CCG, Greenwich Health Ltd, Oxleas NHS Foundation Trust GGA Network CACT (VCS Live Well Champions)	AHG
2.3	Design and deliver the Live Well Primary Care Programme to strengthen behaviour change support approaches in Primary Care, increasing the skills of GPs, nurses and other staff to recommend and refer to physical activity and sport	• 57 MEOC completers	 150 MEOC completers (included in target for 2.2) 30 MEOC Plus completers 15 Live Well Plus completer 	RBG Public Health	Short term: March 2019	MOU with CCG	RBG Public Health Greenwich CCG Greenwich Health Greenwich Community Educator Provider Network (CEPN)	AHG
2.4	Ensure that behaviour change approaches are embedded in all adult and family physical activity commissioned programmes	Healthwise XPLORE GGA and GGA Families Plus Cycle training National Diabetes Prevention Programme	 All Public Health commissioned and directly provided physical activity services have behaviour change approaches embedded Pilot and Introduction a new digital behaviour support tool 	RBG Public Health	Medium term October 2019	Within existing resources Time / Staff	RBG Public Health, Sport and Leisure, Children's Services, Transportation Commissioned providers	AHG GPTGU
2.5	Ensure that behaviour change approaches are embedded in all initiatives and	RBG Public Health evidence base Environment JSNA	Disseminate guidance and best practice on behaviour change support to commissioners and providers of walking and cycling programmes in Greenwich	RBG Transportation	Long term: March 2021	Within existing resources Time / Staff	RBG Public Health, Sport and Leisure, Children's Services, Transportation Greenwich Schools Residents	AHG GPTGU ASG CGG

interventions that		Promote Healthy Early Years award and Healthy	RBG Public	TfL	
promote walking and	Percentage of students	Schools award	Health		
cycling to school, work	walking or cycling to	Increase in percentage of students walking/cycling			
and for leisure	school	to school			
		Increase in percentage/number of journeys to work			
	Percentage/number of	by foot or cycle in line with targets in the Local			
	journeys to work by foot	Investment Plan (LIP)			
	or cycle (TfL)	Promote the use of electric cycles as a means to			
		getting as wide an audience as possible involved in			
		recreational and utility cycling.			

Aim 2: Improving the health and wellbeing of Greenwich residents

Objective 2: Use physical activity and sport as a means of preventing and managing health conditions, improving wellbeing and tackling ill health

Indicator	Action	Baseline	Key Targets	Lead/action owner	Timescale	Resources	Stakeholders	Corporate Ref
2.6	Design a physical activity pathway that maximises the likelihood of individuals receiving the most appropriate information and support, and integrates with the Live Well system	Elements of a physical activity pathway, good services, but not systematic	Pathway designed, consulted on with stakeholders and used to inform commissioning and service development	RBG Public Health	Short term: April 2019	Time / Staff	Physical activity providers Physical activity commissioners Greenwich CCG Residents	AHG EPA
2.7	Maximise opportunities from external funding and programmes to deliver targeted physical activity interventions to people with long term conditions, especially working age population	COPD in 2016/17 with British Lung Foundation Joint Pain Advisors in 2017/18 with HIN ESCAPE Pain in 2018/19 with HIN	1 new externally funded programme in 2019/20	RBG Public Health	Medium term: March 2020	External funding	RBG Public Health, Sport and Leisure, GLLaB Greenwich CCG DWP Health Innovation Network	AHG EPA
2.8	In partnership with the London NDPP provider, promote the local Live Well and physical activity offer to participants	Generic information on physical activity provided to participants	All Greenwich participants on NDPP receive Live Well and GGA information	RBG Public Health	Short term: December 2018	Time / Staff	RBG Public Health Greenwich CCG CACT ICS (NDPP provider)	AHG EPA

2.9	Make it easier for residents and schools to establish Play Streets – regular temporary road closures so children and families can play on their street	Current number of Play Streets - 11 at end of September 2018 4 School Streets at end of October 2018	5 new Play Streets5 new School Streets	RBG Public Health	Short term: March 2019	Time / Staff Money for closures, safety equipment	RBG Public Health, Transportation, Children's Services Greenwich Schools Residents London Play	AHG ASG GPTGU CGG SVB
2.10	Increasing awareness of the benefits of physical activity and sport to improve mental health, through Live Well and Mental Health and Wellbeing campaigns and engagement.	RBG Public Health and HR exploring staff training on mental health awareness and MHFA Review of MEOC training on mental health Time to Talk	See 2.2 750 MEOC completers	RBG Public Health	Short term March 2019	Money for training and resources Time / Staff	RBG Public Health, Human Resources, Children's Services, Social Care Thrive Greenwich Greenwich CCG Oxleas NHS Foundation Trust	AHG
2.11	Work with Mental Health services to improve awareness and signposting to support patients into physical activity. Increase physical activity and sports providers' awareness of the benefits of physical activity on mental health.	Public Health to work with HR on staff training on mental health awareness and MHFA Review of MEOC training on mental health Thrive Greenwich launched	 See 2.2 750 MEOC completers Target Oxleas and Primary Care staff for MEOC Target GGA providers for MEOC (see 3.2) Sports and physical activity messaging embedded in some Thrive campaigns 	RBG Public Health	Short term for MEOC: March 2019 Medium term for Thrive: April 2020	Money for training and resources Time / Staff	RBG Public Health, Human Resources, Children's Services, Social Care Thrive Greenwich Greenwich CCG Oxleas NHS Foundation Trust GGA Network Mental Health and Wellbeing partnership	AHG

Aim 3: Developing Greenwich people and growing the local economy

Objective 1: Use physical activity and sport to boost Greenwich economy, inspire social mobility and support people to be the best they can be.

Indicator	Action	Baseline	Key Targets	Lead/action owner	Timescale	Resources	Stakeholders	Corporate Ref
3.1	Develop, support and promote opportunities for new apprenticeships and work placements in physical activity and sport and support providers in recruitment, training and retention of workforce	GLL current apprenticeships – 7 Number of GLL staff that live in the borough New programmes	 Support more people into work Increase to apprenticeships and placements % Increase number of GLL staff residents of Greenwich Establish new physical activity and sport providers network and develop NEW work experience and volunteer opportunities Number of physical activity and sport opportunities promoted via Job Centre Plus and GLAB 	RBG Communities and Environment RBG Work force Development GLLaB	Medium term: April 2020	Current, and additional support from Workforce Development team and Apprentice levy GLL	RBG Regeneration Employment and Skills (DRES), Sport and Leisure, GGA Network, GLL, CACT DWP National Governing Bodies, London Sport Sports Clubs and voluntary organisations	AHG GPTB ASG SVB CVGG GPTGU EPA
3.2	Conduct a training needs assessment through GGA network and create a local training offer accordingly to support the engagement of our priority groups.	New	 Target 16- 25 year olds in key priority communities 3 to 5 training courses accessed 50 people upskilled 	RBG Sports and Leisure GLL	Medium term: April 2020	GLL GGA Facilities Current Resources	RBG Sport and Leisure , Public Health, DRES, Parks, VCS, Events, Communications GGA Network, GLL, CACT National Governing Bodies, London Sport, Sports Clubs and voluntary organisations	AHG GPTB ASG SVB CGG GPTGU EPA
3.3	Work with local partners and providers to promote career pathways into employment in physical activity and sport	New	 Partners to attend minimum of 5 career events Creation of GGA landing page to promote training and career opportunities Sport providers network set up and active Identify opportunities with GLL and CACT Work placements with VCS 	RBG Sports and Leisure RBG Public Health GLL	Medium term: April 2020	Current CACT RBG	RBG Communities and Environment, DRES GLL, CACT Local sports and physical activity providers University Greenwich Vi-ability Coach Core Street Games	EPA GPTGU HTEG AHG GPTB ASG SVB
3.4	Support the deployment of digital champions alongside community outreach programmes to help residents better access on line services and support	New	Deploy digital champions across multiple outreach programmes	RBG Sport and Leisure RBG Housing	Short term: April 2019 begin	Current	RBG Sport and Leisure, Public Health, VCS, Housing, Parks, VCS, DRES GLL, CACT Voluntary and community sector organisations Community Centres	HTEG AHG GPTB ASG SVB CGG GPTGU EPA

Aim 3: Developing Greenwich people and growing the local economy

Objective 2: Grow, support and celebrate Greenwich paid and volunteer workforce

Indicator	Action	Baseline	Key Targets	Lead/action owner	Timescale	Resources	Stakeholders	Corporate Ref
3.5	Recruit and train a diverse team of local volunteer ambassadors to help promote and champion local opportunities within their communities	New	 20 new physical activity and sport ambassadors recruited and deployed with partners Promote opportunities for physical activity and sports volunteering with existing volunteer networks including Live Well Champions 	RBG Sports Leisure RBG Public Health	Medium term: 2020	Current	RBG Sport and Leisure , Public Health, Housing, VCS, Events, Communications GGA Network, GLL, CACT Housing Associations, Tenants Associations Community groups and Community Centres National Governing Bodies, London Sport, Sports Clubs and voluntary organisations	AHG GPTB SVBCGG GPTGU EPA
3.6	Raise the profile of volunteering through greater promotion of volunteering opportunities whilst supporting the sector with recruitment, training and retention of volunteers	 24 clubs signed up to Volunteer Centre Greenwich 12 physical activity and sports opportunities promoted via the Volunteer Centre Greenwich 	 %increase of clubs signed up to VCG (MetroGAVS) %increase in Sport and PA opportunities via VCG Deliver Volunteer Week action plan for June 2019 Develop 10 physical activity and sport case studies – to include 3 volunteer journeys Annual Celebration Event Promote training opportunities across the GGA networks 	RBG Sports and Leisure	Short term: Dec 2019	RBG Sport, Leisure , parks, VCS GLL	RBG Sport and Leisure, Public Health, Parks, VCS, Events, Communications GGA Network, GLL, CACT MetroGAVS National Governing Bodies, London Sport. Sports Clubs and voluntary organisations	EPA AHG GPTB SVB CGG GPTGU
3.7	Increase number of volunteering opportunities at local, community and major sporting events.	 Baseline data GLL and CACT 17 from VCG - Big Half Mini marathon - 3 LYG - 114 Sportathon - 137 	 100 additional opportunities over the 12 month period Number of volunteer opportunities through the Big Half, Great Get Together, Eltham Lights Up, Woolwich Winter Warmer, Greenwich Lights On, Thamesmead Xmas Sparkle 	RBG Sports and Leisure RBG Events	Medium term: 2020		RBG Sport and Leisure, Public Health, Parks, VCS, Events, Communications GGA Network, GLL, CACT National Governing Bodies, London Sport. London Marathon Trust Sports Clubs and voluntary organisation MetroGAVS	EPA AHG GPTB ASG SVB CGG GPTGU

Aim 4: Strengthening Greenwich communities and facilities infrastructure

Objective 1: Widen access to community assets and embed physical activity and sport into planning policies and regeneration schemes

Indicator	Action	Baseline	Key Targets	Lead/action owner	Timescale	Resources	Stakeholders	Corporate Ref
4.1	Translate local planning policy framework into improvements to the physical environment to help increase physical activity and sport participation levels in the borough	Planning Core Policy promotes Healthier Communities, currently under- utilised through planning process	 Planners are requiring developers to demonstrate how their plans will contribute to improving health and wellbeing Emphasis on the least active communities and neighbourhoods within the borough Consideration of Sport England Active design guidance in development local policy and plans 	RBG DRES	Ongoing	Within existing resources	RBG DRES, Public Health, Housing Housing Associations London Sport	HTEG AHG GPTB ASG SVB CGG GPTGU EPA
4.2	Increase physical activity by improving physical environment through the use of internal and external resources for walking and cycling infrastructures	 LIP 2 data Current km of cycling and walking routes Bikeability L2/L3 training delivered 	 Increase in km of walking and cycling routes delivered Local Implementation Plan for Transport(LIP3) – e.g. number of cycle parking spaces installed; number of STARS surveys completed, number of Bikeability L2 and L3 training delivered, number of people cycling regularly Number of schools signing up to with no car zone and School Streets Embedding the Healthy Streets approach into all new highways and public realm schemes. Better promotion of new and existing walking and cycling opportunities, including digital support 	RBG Transport RBG Public Health	Medium term: March 2020	Within existing resources, including TfL funding RBG Transport	RBG Transport, DRES, Parks, Public Health, Communications GGA Network Cycle Confident Limited Edition Cycling Club London Sport, GLA, British Cycling	AHG ASG GPTB SVB CGG GPTGU EPA
4.3	Continue investment in Leisure and Library Capital Programme, including refurbishments	Current developments underway	Hervey Road December 2018 Abbey Wood June 2019 Plumstead Centre Autumn 2019	RBG DRES RBG Sports and Leisure (Client) GLL Leisure and Libraries	Ongoing	Within new capital existing resources External sources, LMCT and SE	RBG DRES, Sport and Leisure GLL London Sport, Sport England	AHG HTEG GPTB ASG SVB CGG GPTGU EPA
4.4	Proceed with plans to re-provide a swimming and leisure facility to replace the Waterfront Leisure Centre in a more central location in Woolwich	Current Waterfront facility is reaching the end of it useful life	 Full Project Execution Plan in place Full condition survey Consultation and Engagement Plan 	RBG DRES RBG Sport and Leisure (as client) GLL Leisure and Libraries	Long term: March 2022	External costs	RBG DRES, Communities and Environment GLL Residents, users, non-users Sports clubs and voluntary organisations Disability sports organisations National Governing Bodies, Sport England NHS organisations	AHG HTEG GPTB ASG SVB CGG GPTGU EPA

Aim 4: Strengthening Greenwich communities and facilities infrastructure

Objective 2: Use local insight to ensure the relevance of the physical activity and sport offer and engage more people in community life

Indicator	Action	Baseline	Key Targets	Lead/action	Timescale	Resources	Stakeholders	Corporate Ref
4.5	To ensure that parks provide spaces for active recreation and relaxation to contribute to health	Number of Healthy Walks 2018 Number of Green Flag parks 2018 (12 parks)	WalksProvide good quality, accessible outdoor sports	RBG Sport and Leisure RBG Parks,	Short term: December 2019	Current External funding	RBG Sport and Leisure, Parks, Events, Communications, Public Health GGA Network, GLL, CACT	AHG GPTB ASG CGG
4.6	and wellbeing of the local community	Currently only one marked and	pitches and facilities, allotments Support and develop initiatives in parks to improve the health and wellbeing of residents, reduce social isolation and support mental well-being e.g. Families Fund Support clubs and individuals by providing multi-functional facilities to encourage participation in outdoor sport Maintain and promote strategic cycle routes, as well as walking routes (mark and measured routes) when the Walking Strategy has identified key new routes. Support the increase in cycling hubs where residents can use cycles and equipment free of charge for 1:1 / group training sessions as part of the borough cycle training programme. Ensure that all of the borough's parks and open spaces contain shared use facilities for pedestrians and cycles, where practicable, to enhance the borough's cycling infrastructure Retain the number of Green Flag parks 10 new marked and measured	Estates and Open Spaces RBG Public Health	Medium	Current	Sports Clubs and voluntary organisations RBG Sport and Leisure, Parks,	GPTGU
4.0	opportunities to activate parks with new physical	measured route in Sutcliffe Park	10 new marked and measured routes.Our Parks programme	Leisure	term:	Current External funding	Public Health Parks Friends Groups	GPTB ASG
	activity and sport programmes	Several outdoor gyms	 Recruit and train park activators Identify funding opportunities to upgrade outdoor gyms 	RBG Parks, Estates and Open Space	September 2020		Residents GGA Network	SVB CGG GPTGU

4.7	Pursue external funding opportunities to improve / refurbish tennis courts and other sports facilities ancillary across the borough	The condition of some of the courts around the borough are in need of some investment — with some courts that have sustained more wear and tear than others	 Upgrading tennis court sites, Pilot tennis development programme with LTA in Eltham Park South Further opportunities to be developed 	RBG – Sport and Leisure RBG Parks, Estates and Open Space LTA	Medium term: March 2020	External Costs	RBG Sport and Leisure, Parks LTA and tennis providers Parks Friends Groups Residents English Heritage	AHG GPTB CGG GPTGU
4.8	Expand the use of libraries to pilot physical activity sessions	Piloting physical activity sessions in Libraries with Families Fund	Continue to pilot different physical activity programmes	RBG Sport and Leisure GLL Libraries	Short term: September 2019	Current External funding	RBG Sport and Leisure, Public Health GLL Libraries User groups, residents	AHG GPTB SVB CGG GPTGU
4.9	Widen the opportunities for physical activity and sport in local communities, through the voluntary and community sector.	Baseline data for physical activity and sport sessions in community centres Sports Club audit	 Increase from the baseline of number of sessions through the borough Increase the number of physical activity and sport in targeted communities and their community facilities 	RBG Sport and Leisure RBG VCS team	Medium term: start April 2019, review April 2020	Existing or redirected through GLL and partners	RBG Sport and Leisure, VCS, Events, Communication, Public Health Metro GAVS GGA Network, GLL, CACT Housing Associations Community groups and Community Centres Sports Clubs and voluntary organisations National Governing Bodies London Sport	AHG HTEG GPTB ASG SVB CGG GPTGU EPA